

1 CHICAGO TRANSIT BOARD

2
3 IN RE THE MATTER:)
4 REGULAR MEETING)
5 OF JANUARY 12TH, 2022)

6
7 Report of proceedings at the meeting of
8 the above-entitled cause, before GINA M.
9 SYLVESTER, Certified Shorthand Reporter and
10 Registered Professional Reporter, on
11 January 12th, 2022, at the hour of 10:23 a.m.
12 via videoconference.

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23 Reported By: Gina M. Sylvester, CSR, RPR

24 License No: 084-004856



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BOARD MEMBERS PRESENT:

- LESTER BARCLAY, Chairperson
- BERNARD JAKES, Vice Chairperson
- KEVIN IRVINE
- JOHNNY MILLER
- ALEJANDRO SILVA

STAFF PRESENT:

- DORVAL R. CARTER, JR., President
- GREGORY LONGHINI, Secretary
- KAREN SEIMETZ, General Counsel
- CHRIS BUSHELL
- BILL MOONEY
- JUANPABLO PRIETO
- ELLEN MCCORMACK



1 (whereupon, the following
2 proceedings were had via
3 videoconference.)

4 SECRETARY LONGHINI: Good morning, again.
5 This is Greg Longhini of the CTA Board Office
6 again. We are about to begin the regularly
7 scheduled January 2022 meeting.

8 Chairman Barclay.

9 CHAIRPERSON BARCLAY: Good morning. I would
10 like to call to order the regularly scheduled
11 meeting of the Chicago Transit Board for
12 January 12th, 2022.

13 will the secretary call the roll.

14 SECRETARY LONGHINI: I'd be happy to.

15 Director Miller.

16 DIRECTOR MILLER: Here.

17 SECRETARY LONGHINI: Director Ortiz.

18 DIRECTOR ORTIZ: Here.

19 SECRETARY LONGHINI: Director Irvine.

20 DIRECTOR IRVINE: Here.

21 SECRETARY LONGHINI: Director Silva.

22 DIRECTOR SILVA: Here.

23 SECRETARY LONGHINI: Director Jakes.

24 VICE CHAIRPERSON JAKES: Here.



1 SECRETARY LONGHINI: Chairman Barclay.

2 CHAIRPERSON BARCLAY: Here.

3 SECRETARY LONGHINI: We have a quorum with
4 all six members of the Board present, sir.

5 CHAIRPERSON BARCLAY: Thank you.

6 Our first order of business is public
7 comment.

8 Greg.

9 SECRETARY LONGHINI: No, sir. There's no
10 comment for the day.

11 CHAIRPERSON BARCLAY: Then our next order of
12 business is the approval of the minutes.

13 I will now entertain a motion to
14 approve the minutes of the regular board meeting
15 of December 15th, 2021.

16 DIRECTOR MILLER: So moved. Did you say '20
17 or '21?

18 CHAIRPERSON BARCLAY: '21.

19 DIRECTOR IRVINE: Second.

20 SECRETARY LONGHINI: Moved by
21 Director Miller, seconded by Director Irvine.

22 I'll take the vote on the minutes.

23 Director Miller.

24 DIRECTOR MILLER: Yes.



1 SECRETARY LONGHINI: Director Ortiz.

2 DIRECTOR ORTIZ: Abstain.

3 SECRETARY LONGHINI: Abstained by Ortiz.

4 Director Irvine.

5 DIRECTOR IRVINE: Yes.

6 SECRETARY LONGHINI: Director Silva.

7 DIRECTOR SILVA: Yes.

8 SECRETARY LONGHINI: Director Jakes.

9 VICE CHAIRPERSON JAKES: Yes.

10 SECRETARY LONGHINI: Chairman Barclay.

11 CHAIRPERSON BARCLAY: Yes.

12 SECRETARY LONGHINI: The minutes are approved

13 with five yes votes and one abstention by

14 Director Ortiz.

15 CHAIRPERSON BARCLAY: Then our next order of

16 business is executive session.

17 It is my understanding, Karen, that

18 there is no executive session today; am I

19 correct?

20 COUNSEL SEIMETZ: You are correct, there is

21 no executive session today.

22 CHAIRPERSON BARCLAY: Our next order of

23 business is board matters. Let's start with

24 Agenda Item 5-A.



1 I will now entertain a motion to
2 approve an ordinance fixing the salary of
3 Rosa Y. Ortiz as a temporary member of the
4 Chicago Transit Board.

5 DIRECTOR MILLER: So moved.

6 DIRECTOR IRVINE: Second.

7 SECRETARY LONGHINI: I'll take a roll call on
8 that item.

9 Director Miller.

10 DIRECTOR MILLER: Yes.

11 SECRETARY LONGHINI: Director Ortiz.

12 DIRECTOR ORTIZ: I will abstain.

13 SECRETARY LONGHINI: Director Silva.

14 DIRECTOR SILVA: Yes.

15 SECRETARY LONGHINI: Director Jakes.

16 VICE CHAIRPERSON JAKES: Yes.

17 SECRETARY LONGHINI: Chairman Barclay.

18 CHAIRPERSON BARCLAY: Yes.

19 SECRETARY LONGHINI: That motion is approved
20 with five yes votes and one abstention by
21 Director Ortiz.

22 CHAIRPERSON BARCLAY: Our next board matter
23 is Item 5-B.

24 I will now entertain a motion to



1 approve an ordinance appointing members and
2 chairs to certain standing committees of the
3 Chicago Transit Board.

4 DIRECTOR MILLER: So moved.

5 DIRECTOR IRVINE: Second.

6 SECRETARY LONGHINI: Moved by
7 Director Miller, seconded by Director Irvine.

8 The vote on 5-B.

9 Director Miller.

10 DIRECTOR MILLER: Yes.

11 SECRETARY LONGHINI: Director Ortiz.

12 DIRECTOR ORTIZ: Yes.

13 SECRETARY LONGHINI: Director Irvine.

14 DIRECTOR IRVINE: Yes.

15 SECRETARY LONGHINI: Director Silva.

16 DIRECTOR SILVA: Yes.

17 SECRETARY LONGHINI: Director Jakes.

18 VICE CHAIRPERSON JAKES: Yes.

19 SECRETARY LONGHINI: Chairman Barclay.

20 CHAIRPERSON BARCLAY: Yes.

21 SECRETARY LONGHINI: That motion is approved,
22 sir, with six yes votes.

23 CHAIRPERSON BARCLAY: For our next board
24 matter item on the agenda, I'd like to take a



1 moment to recognize General Counsel
2 Karen Seimetz who, as many of you know, is
3 retiring at the end of this month after 11 years
4 of providing excellent legal counsel and
5 guidance to the Board and to the Chicago Transit
6 Authority.

7 Karen, on behalf of the Board, I'd like
8 to thank you for your service and dedication to
9 the CTA. Your guidance was extremely helpful to
10 me in my transition into the chairman's seat,
11 and your advice and insight of matters coming
12 before the Board has been crucial to our
13 decision-making process, particularly during
14 this time as the agency faces unprecedented
15 challenges of the ongoing pandemic.

16 I think I can safely speak for my
17 fellow board members in saying that we will miss
18 you, and we wish you all the best in your future
19 endeavors. We'd like to honor you with a
20 resolution in recognition of your exemplary
21 service.

22 Greg, would you please read the
23 resolution.

24 SECRETARY LONGHINI: Yes, I would be happy to



1 read this for my good friend, Karen.

2 Resolution of appreciation,
3 General Counsel Karen G. Seimetz.

4 whereas, Karen Seimetz has served as
5 general counsel for the Chicago Transit
6 Authority for 11 years, making her the longest
7 tenured general counsel in the agency's history.

8 whereas, throughout her tenure,
9 Karen Seimetz has provided excellent legal
10 counsel and guidance to the Chicago Transit
11 Board and to the Authority.

12 whereas, Karen Seimetz has managed an
13 array of complex litigation and appeals to
14 ensure that lawsuits and claims were resolved
15 favorably to the Authority.

16 whereas, Karen Seimetz has been
17 instrumental in the successful implementation of
18 major agency initiatives.

19 whereas, Karen Seimetz provided crucial
20 support to help the Authority secure over \$400
21 million in federal Transportation Infrastructure
22 Finance and Innovation Act loans used for
23 critical infrastructure projects, including
24 (audio disruption) street terminal improvement



1 project, (audio disruption) project, and CTA's
2 railcar replacement.

3 whereas, Karen Seimetz was instrumental
4 in working with City Hall in Springfield in
5 creating a landmark transit tax increment
6 financing district to provide over \$600 million
7 in funding for the Red/Purple Modernization
8 Project.

9 whereas, Karen Seimetz has provided
10 sound guidance in the Authority's development
11 and expansion of the Workforce Innovation and
12 Opportunity Act Program and the Small and
13 Disadvantaged Business Enterprise Programs to
14 improve job and contracting opportunities for a
15 diverse workforce on CTA projects.

16 whereas, Karen Seimetz has demonstrated
17 steady and innovated leadership in CTA's Law
18 Department, making herself available to the 120
19 attorneys and staff in her charge with support,
20 encouragement, and guidance.

21 whereas, Karen Seimetz created an
22 ethics and compliance division within the CTA's
23 Law Department which, under her leadership,
24 secured CTA's first perfect score on the Federal



1 Transit Administration Triennial Review in 2016.

2 whereas, as General Counsel
3 Karen Seimetz developed and oversaw a robust CTA
4 legal intern program that provides law students
5 with (audio disruption) legal experience and job
6 opportunities post graduation.

7 whereas, a committed advocate for
8 professional development, Karen Seimetz has
9 mentored and encouraged attorneys to do their
10 best, expand their professional experiences, and
11 has been instrumental in the professional growth
12 and achievements of those that she has worked
13 with over the years.

14 Now, therefore, be it resolved that the
15 members of the Chicago Transit Board recognize
16 the extraordinary impact that Karen Seimetz
17 provided to the Chicago Transit Authority and
18 the region's public transportation system.

19 Be it further resolved that the members
20 of the Chicago Transit Board thank Karen Seimetz
21 for her services and dedication to the Chicago
22 Transit Authority and her leadership of the Law
23 Department for the past 11 years.

24 And, in conclusion, be it further



1 resolved that the members of the Chicago Transit
2 Board wish Karen Seimetz the best in all of her
3 future endeavors.

4 CHAIRPERSON BARCLAY: Thank you, Greg.

5 Before I entertain a motion for this
6 resolution, I'd like to open the floor to the
7 board members and to President Carter to give
8 remarks for recognizing Karen's career here at
9 the CTA.

10 DIRECTOR IRVINE: Thank you, Chairman --

11 DIRECTOR MILLER: Go ahead, go ahead.

12 DIRECTOR IRVINE: Go ahead, Director Miller.

13 DIRECTOR MILLER: Thank you,
14 Chairman Barclay.

15 And, yeah, I just want to join the team
16 in saying thank you, Karen. It's certainly been
17 a pleasure and -- for your leadership and your
18 professionalism. We're going to miss you. And
19 just feel like it's not time for you to go, but
20 just say thank you, happy new year, and God
21 bless you.

22 DIRECTOR IRVINE: And I'm going to jump in on
23 that.

24 Karen, it's been such fun to work with



1 you. You've done a great job leading that legal
2 team and done so much for the CTA.

3 And it's been a pleasure to work with
4 you, and I've appreciated all the chances we've
5 had to, you know, work on everything over the
6 time you've been at CTA. I'm going to miss you.
7 I'm definitely going to miss your steady hand on
8 the legal team.

9 And you have, no doubt, earned your
10 retirement and whatever you do in the years to
11 come, but we're going to miss you. It's not
12 going to be the same around here without you.

13 So thank you, thank you, thank you.
14 And please enjoy your time off and don't log
15 into our meetings once you're gone.

16 VICE CHAIRPERSON JAKES: Karen, I am really
17 going to miss you. You know, you made life very
18 simple for me. And the reason why you made life
19 simple is because when I first came on the Board
20 and hearing all of the acronyms and things of
21 that nature and trying to catch up, you very
22 lovingly poured it in a cup I could drink from.

23 So, you know, it has been a joy.
24 Typically, my experience (audio disruption)



1 you'll have some hard shoes to fill. And, you
2 know, I never believed in that. I will say,
3 though, that -- because your shoes can't be
4 filled.

5 But I do hope that the next general
6 counsel will definitely follow in your footsteps
7 because you have, indeed, made an indelible
8 impact on the CTA in general and me personally.

9 So congratulations, enjoy, and I look
10 forward in the near future being able to banter
11 with you because you have quick wit.

12 DIRECTOR ORTIZ: Karen, I'd like to say thank
13 you as well. I know it's been a short run on my
14 end to have engaged with you, but I recognize
15 what 11 years can be in terms of a commitment to
16 an organization. And by everything that
17 everyone else has shared, I know your time has
18 made a huge impact on the agency.

19 So, thank you, and I do hope and know
20 that all of the work that you've done throughout
21 these 11 years will be felt in all of the
22 upcoming sessions that we'll have the
23 opportunity to work with.

24 So thank you for seating great seats



1 that will hopefully outlast for a number of more
2 years to come.

3 Thank you.

4 PRESIDENT CARTER: I don't know if
5 Director Silva wanted to say anything, but if
6 not, I'll make a few remarks.

7 DIRECTOR SILVA: I will make a remark.

8 I will really miss Karen and we will
9 miss you -- all. Okay? I mean, you really are
10 great. And have a very, very, very nice
11 retirement.

12 Thank you. Thank you, Karen.

13 PRESIDENT CARTER: So let me say a few words
14 about Karen.

15 You know, as the president of the CTA,
16 the relationship between the president and the
17 general counsel really is probably the most
18 important relationship I have outside of the one
19 that I have with the chairman. My ability to
20 move forward with the vision that I have for
21 this agency and to be able to successfully
22 implement it is so much intertwined with Karen's
23 ability to deliver on the legal issues and the
24 strategic work that needs to happen to bring



1 these things to fruition.

2 And, you know, I want to give a little
3 bit of history of the relationship between Karen
4 and I because it actually goes back before my
5 time here at CTA as president.

6 I first met Karen about 11 years ago
7 when she first started at CTA and I was at FTA
8 as the chief counsel. And Karen, who had taken
9 on this position with no real background in
10 transit, made what was probably a very smart and
11 prudent move. She reached out to someone who
12 she felt would be very knowledgeable about what
13 she needed to know and what she needed to do.
14 And Karen and I, you know, struck up a
15 relationship from day one based on that.

16 One of the things that I found
17 interesting in the resolution that Greg read was
18 the work that Karen did on the financial side in
19 terms of our innovative financing projects. And
20 that work also has a special connection with me
21 and Karen because it was during one of the deals
22 that Karen was working on that she came out to
23 Washington, D.C., and I got to meet her in
24 person for the very first time.



1 And Karen, Mike McLaughlin, and myself
2 had dinner at a restaurant not far from my
3 office. And over the course of that dinner and
4 over more than one bottle of wine, one starts
5 to, you know, speculate about the future and
6 what one might do if certain things were to
7 occur. And certainly, one of things that we
8 speculated about was whether or not I would ever
9 come back to CTA.

10 And Karen said something back then that
11 has always stuck with me throughout my entire
12 tenure here, which was that if I came back to
13 CTA, she would love to stay on as general
14 counsel to work with me.

15 I told Karen at the time that, You need
16 to stay on as general counsel as long as you
17 don't leave before I do.

18 Well, Karen didn't hold up her end of
19 the bargain, but she has put in more than her
20 fair share of time at CTA, and certainly, I have
21 appreciated the work she's done for me.

22 I had a moment to reflect this morning
23 on how many general counsels I've worked with
24 during my time at CTA, and the number is pretty



1 astonishing, actually. I've worked with seven
2 different general counsels over the periods of
3 time that I've been here, which says something
4 about the longevity of what Karen has
5 accomplished here at CTA.

6 This position is not a position that
7 tends to have a lot of longevity to it. But I
8 think it's a reflection of Karen's acumen, her
9 knowledge, her ability to work with others, her
10 ability to be strategic in her approach in
11 dealing with issues that has allowed Karen to be
12 so successful here at CTA working under two
13 different presidents over the course of her
14 tenure.

15 And I, for one, will be forever
16 grateful to have Karen not only as my general
17 counsel, but also as a colleague and a friend.
18 She has been a confidant, she has been an
19 advisor. She has been someone who has, you
20 know, argued with me because, believe it or not,
21 I'm probably not the easiest client in the world
22 to have.

23 But in spite of all of that, I've
24 always appreciated and acknowledged and



1 benefited from Karen's knowledge and experience,
2 and I have no doubt that this will be a hole
3 that will be very big to fill in what I view is
4 a critical aspect of what I view to be
5 successful here at CTA.

6 So, Karen, I believe that we have a
7 little something that I wanted to give you from
8 the President's Office in recognition of all the
9 work that you have done with me and with my team
10 that we felt was appropriate to show how much we
11 have enjoyed working with you as general
12 counsel.

13 And so someone should be delivering
14 that to you right now. There you go.

15 So, Karen, that is from the President's
16 office in recognition of your work and support
17 of me personally and my office. And as I
18 indicated, I will be forever thankful for all
19 the contributions, the sacrifices, the hard work
20 that you've put in on behalf of CTA, and I wish
21 nothing but the best in a well-deserved time off
22 to enjoy your life and to spend time doing
23 things other than dealing with me and my issues
24 at CTA on a daily basis.



1 Thank you so much, Karen.

2 CHAIRPERSON BARCLAY: Thank you,
3 President Carter.

4 Karen, we invited one other special
5 guest, Joe Biden. Unfortunately, he was unable
6 to attend, but he sent the next best person to
7 congratulate you. And I'd like to have former
8 Chairman Terry Peterson, who's joining us this
9 morning, congratulate you as well.

10 welcome, Terry.

11 TERRY PETERSON: Good morning, everyone.
12 President Carter, Chairman Barclay, hopefully --
13 and the Directors, hopefully you can see me.
14 Happy new year to everyone.

15 Karen, I could not allow this moment to
16 pass by. I will say to you -- we can talk later
17 about what I said to you yesterday was true, but
18 after I talked with you, guess what I did next?
19 So we'll talk about that after this.

20 But I wanted to just call in and say
21 that 10 of those 11 years was spent with me.
22 And I can't thank Karen enough for all of the
23 guidance, help that she provided, but more
24 importantly, one of things that stands out is



1 that we became good friends. I think Dorval
2 talked about that a little bit. Not only was
3 she my general counsel, but we became friends.

4 And then something Director Jakes said
5 about her quick wit, and more importantly, her
6 ability to put things in layman's terms so that
7 you would understand them.

8 And the thing that I love most about
9 Karen, she was a can-do kind of person. Let's
10 figure it out, let's see how we can get home on
11 it. And I was fortunate too that she had dual
12 reporting both to the president as well to the
13 chair of the board.

14 And, Karen, I just wanted to say you're
15 not retiring, you're actually starting another
16 chapter. I get an opportunity now, since you're
17 not working, to call you and hopefully have an
18 opportunity to see you more. But I could not
19 allow this opportunity to call in and say thank
20 you for the 10 years of service when I was
21 there. I look forward to continuing our
22 friendship after you leave.

23 But everything that has been said has
24 been well deserved. You're just awesome.



1 That's the only thing I can say, you're awesome.

2 And, again, you're not retiring. As
3 you can see from what's on the screen, I failed
4 at retirement. I've started a new career, and I
5 know you will start one.

6 So it's just great to see everyone. I
7 don't want to take up too much time, but I
8 wanted Karen to know how much I care about her,
9 how much I appreciate her, and I also just
10 wanted to thank her for the 10 years that I was
11 there at CTA for the guidance, the counseling,
12 and the support she provided to me.

13 CHAIRPERSON BARCLAY: Thank you,
14 Chairman Peterson.

15 Karen, would you like to say a few
16 words?

17 COUNSEL SEIMETZ: well, you know I'm never
18 going to turn down that opportunity.

19 Thank you all so much. what former
20 Chairman Peterson is not mentioning is, it took
21 him years to call me by the right name as
22 opposed to my predecessor's name. But we won't
23 go there. That's in the past. And so is this
24 11 years.



1 when I came to CTA in December of 2010,
2 it was during a mayoral transition. And I said
3 to my daughter, Okay. This is going to be a
4 little rough. I'm going to work some long
5 hours. But don't worry, I'm not going to be in
6 this job for long. She's 21 now. Three
7 presidents, two chairmen, and 11 years has gone
8 by like that, which is why I have to get out of
9 here.

10 I had 25 years of experience when I
11 came to the CTA. I knew a little about a lot of
12 things, but as President Carter said, I didn't
13 know anything about transit. And I have to say,
14 I wasn't sure I was ever going to understand
15 completely how the flowchart for how CTA's state
16 funding is calculated. Please don't ask me to
17 explain it now.

18 On the federal side of things, I did
19 have President Carter as my mentor very early
20 on. And, yes, wine goes a long way with a
21 mentor. And I would call him even when he was
22 on vacation and bounce crazy ideas off of him
23 like, I know we can't score DBE participation,
24 but can we give points to vendors for their



1 historical commitment to DBE and/or workforce
2 programs for disadvantaged workers, something
3 that the CTA does today.

4 Then in 2015, that mentor, the second
5 lawyer I've had as a boss, came to CTA, and the
6 next day, the Yellow Line fell down. There's
7 always catastrophes, but we always get through
8 them.

9 I'm grateful for many things. I've
10 reported to two chairmen, most recently you,
11 Chairman Barclay, and to many board members,
12 including those today. And you all consistently
13 are fully engaged and eager to learn everything
14 about CTA. Each of you have your own unique,
15 special interest and you ask hard questions.
16 All of this makes the CTA better.

17 I got a lot of life lessons from
18 Chairman Peterson concerning the use of not
19 vinegar, but honey. But when a vinegary letter
20 needed to be written, he always reached out to
21 me. For all of us, he emphasized the value of
22 the elevator speech, and I don't want to violate
23 that today.

24 I thank the Law Department every day.



1 I make one tiny correction to the ordinance. We
2 do not have 120 lawyers, only 55 remarkable
3 lawyers, and the rest are remarkable staff
4 without whom we couldn't function. If people
5 think I've done anything, it's not me, it's
6 really them. It's never been a stronger
7 department that I'm leaving, and it will
8 continue to provide excellent service and
9 representation.

10 And for my fellow chiefs, VPs,
11 everybody else who gives CTA its heart and soul,
12 you're incredible. What a thrill it's been to
13 be on your team. The depth of the commitment
14 that you have to CTA is inspiring. Each of you
15 in your own way is a CTA cowboy willing to do
16 whatever the situation requires to provide safe
17 and reliable service to our customers now and
18 into the future. I have real friendships with
19 so many of you, and I will miss that day to day.

20 I'm confident that with the leadership,
21 commitment, and talent right here in this
22 virtual room and throughout the organization,
23 along with all the other people in the
24 organization, that you will all get CTA right



1 side up as the pandemic subsides. And I wish
2 for each one of you everything that's good going
3 forward, including health for yourself and your
4 loved ones.

5 For me, I'm going to take a little time
6 to contemplate my next adventure.

7 Thank you. It's been really fun.

8 CHAIRPERSON BARCLAY: Thank you, Karen.

9 Now, I will entertain a motion to
10 approve the resolution of appreciation to
11 General Counsel Karen Seimetz.

12 DIRECTOR MILLER: So moved.

13 DIRECTOR IRVINE: I second.

14 SECRETARY LONGHINI: Moved by
15 Director Miller, seconded by Director Irvine.

16 The motion.

17 Director Miller.

18 DIRECTOR MILLER: Yes.

19 SECRETARY LONGHINI: Director Ortiz.

20 DIRECTOR ORTIZ: Yes.

21 SECRETARY LONGHINI: Director Irvine.

22 DIRECTOR IRVINE: A hearty yes for me.

23 SECRETARY LONGHINI: Director Silva.

24 DIRECTOR SILVA: Yes.



1 SECRETARY LONGHINI: Director Jakes.

2 VICE CHAIRPERSON JAKES: Yes, but with the
3 caveat that we change those numbers that Karen
4 mentioned about the 55 -- yeah, because she's
5 very detailed. And, you know, make sure we get
6 that changed. But yes.

7 SECRETARY LONGHINI: Chairman Barclay.

8 CHAIRPERSON BARCLAY: A resounding yes.

9 SECRETARY LONGHINI: Let me respond to what
10 both Karen and Director Jakes said because I
11 deliberately read this slowly so that every word
12 was clear.

13 That whereas clause actually says,
14 "...making herself available to the 120
15 attorneys and staff..."

16 I'm sure I stopped after "attorneys,"
17 but the resolution does say, "attorneys and
18 staff." So actually, it was correct, it was
19 just it was -- probably, I stopped a little bit
20 after "attorneys."

21 So, anyway -- so are the votes in?

22 Six yes votes on that motion,
23 Chairman Barclay, so we can now proceed.

24 Thank you.



1 CHAIRPERSON BARCLAY: Our next order of
2 business is a report from the Committee on
3 Strategic Planning and Service Delivery.

4 Director Irvine.

5 DIRECTOR IRVINE: Thank you,
6 Chairman Barclay.

7 The Committee on Strategic Planning and
8 Service Delivery met earlier this morning via
9 Zoom teleconference. The Committee approved the
10 May 12th, 2021, committee minutes.

11 The Committee also reviewed an
12 ordinance authorizing name changes for
13 Bus Routes No. 146, Inner Drive/Michigan
14 Express, and No. 174, Outer Drive Express,
15 placed it on the omnibus, and recommended board
16 approval of the omnibus.

17 And that concludes my report,
18 Chairman Barclay.

19 CHAIRPERSON BARCLAY: Thank you,
20 Director Irvine.

21 Our next order of business is a report
22 from the Committee on Finance, Audit and Budget.

23 Director Silva.

24 DIRECTOR SILVA: The Committee on Finance,



1 Audit and Budget met earlier this morning via
2 Zoom video-teleconference. The Committee
3 approved the December 15, 2021, committee
4 minutes. The Committee review the finance
5 report.

6 The Committee also review four
7 ordinances: An ordinance authorizing a
8 co-promotional advertising trade agreement with
9 Bank of America for the 2022 Bank of America
10 Shamrock Shuffle; an ordinance authorizing a
11 purchase and sale agreement with Sterling
12 Racine, LLC, for the sale of Authority property
13 located at 120 North Racine Avenue, Chicago,
14 Illinois; an ordinance authorizing amendment to
15 a sublease between Sterling Racine, LLC, for the
16 sale of Authority property located at 120 North
17 Racine, Chicago, Illinois; an ordinance
18 authorizing the purchase of underground storage
19 tank insurance for Policy Year January 28, 2022,
20 through January 28, 2023.

21 The Committee also review five
22 contracts.

23 The Committee approve all four
24 ordinance and all five contracts, and placed



1 them on the omnibus and recommended for approval
2 of the omnibus.

3 That conclude my report,
4 Chairman Barclay.

5 CHAIRPERSON BARCLAY: Thank you,
6 Director Silva.

7 May I now have a motion to approve the
8 omnibus as stated by Directors Irvine and Silva.

9 DIRECTOR MILLER: So moved.

10 DIRECTOR IRVINE: Second.

11 SECRETARY LONGHINI: Moved by
12 Director Miller, seconded by Director Irvine.

13 A vote on the omnibus.

14 Director Miller.

15 DIRECTOR MILLER: Yes.

16 SECRETARY LONGHINI: Director Ortiz.

17 DIRECTOR ORTIZ: Yes.

18 SECRETARY LONGHINI: Director Irvine.

19 DIRECTOR IRVINE: Yes.

20 SECRETARY LONGHINI: Director Silva.

21 DIRECTOR SILVA: Yes.

22 SECRETARY LONGHINI: Director Jakes.

23 VICE CHAIRPERSON JAKES: Yes.

24 SECRETARY LONGHINI: Chairman Barclay.



1 CHAIRPERSON BARCLAY: Yes.

2 SECRETARY LONGHINI: That motion is approved
3 with six yes votes.

4 And before we proceed, let me just say
5 that I know at least one member of the board
6 might have a time crunch. And since we've now
7 taken the last vote on any matter, if that board
8 member does have to leave before the end of the
9 meeting, please go right ahead because we will
10 have the votes to adjourn because there are no
11 further votes.

12 So with that, Chairman Barclay, you may
13 proceed.

14 CHAIRPERSON BARCLAY: Thank you.

15 Our next order of business is the
16 construction report.

17 Bill Mooney.

18 BILL MOONEY: Good morning again. I'm
19 Bill Mooney, your chief infrastructure officer,
20 with your monthly construction update.

21 We'll begin where we normally do, our
22 Jefferson Park to O'Hare Signals Project. The
23 project remains tight to schedule and on budget.
24 Since we last met, we completed the cutover of



1 River Road crossover just south of Rosemont
2 station. This is the last of kind of the
3 diamond special work that we have that we call
4 "emergency crossovers."

5 And we've moved towards the two kind of
6 large-scale implementations of the project, the
7 next one being O'Hare, which will be beginning
8 in the upcoming month.

9 If we can move to the photos.

10 So last month, I mentioned as part of
11 the O'Hare cutover, we actually are installing a
12 temporary signal system that we'll operate under
13 for about 120 days while we're in the process of
14 installing and commissioning the new signal
15 systems.

16 So here's a photo of the new temporary
17 signal system up there that's currently in the
18 commissioning process and getting ready to be
19 put in service later this month.

20 Next slide.

21 And, again, here is kind of some
22 examples of that work going on with the
23 temporary signal system, an employee in the
24 process of testing it and some of the wayside



1 apparatuses associated with this type of
2 equipment.

3 Next slide, please.

4 And one of the items we continue to
5 work on, as we've commissioned all these relay
6 houses and diamond interlockings along the way,
7 we have to go back and complete kind of work
8 list items.

9 So one of those items is the
10 commissioning of the fire retention systems. As
11 these are high-driven computer systems, they
12 actually have dry fire chem systems, and they
13 require kind of a special commissioning process
14 that goes with those.

15 So here's an example of one at Central
16 relay house, which is near Jefferson Park.

17 Next slide, please.

18 My next project is Refresh & Renew, and
19 I'm very excited to announce that we've
20 completed the goal of all 35 stations by end of
21 year. It was a really daunting program, to go
22 after almost double what we typically do in a
23 year, but I can't say enough about the
24 dedication of the trade workforce and the



1 management team that were able to execute this.

2 You know, separate from that, we
3 continue the SBE painting program. As now we go
4 into the winter months, it will be on hiatus for
5 a few months, and we'll revisit this project in
6 the spring with a new goal for 2022 to go after
7 (indiscernible) stations and the completion of
8 these SBE painting stations.

9 I'd also like to highlight that we've
10 completed directional line diagram signage for
11 the trains. So we've addressed that issue.
12 That was outstanding for a while, and I'm really
13 excited to have that resolved as well.

14 So if we could look at some of the
15 photos.

16 So as we've talked kind of a couple
17 times, you know, we took a step back, just the
18 station itself, and looked at the customer
19 experience as you approached the station.

20 So this is Cumberland as you approach
21 from the parking garage and the bus terminal.
22 So as you kind of approach the station frontage,
23 we improved that frontage. Scraped it, cleaned
24 it, and painted it, as well as improved the



1 lighting.

2 Next slide.

3 Here is some of the work that's been
4 going on in the subway stations. These are
5 really challenging stations. As I've talked
6 kind of with some of the track projects, lots of
7 water intrusion. So a lot of the work here was
8 cleaning up around the water intrusions,
9 sealing, and then ultimately, you know,
10 increasing the lighting and touching those paint
11 points and those high-touch points.

12 Next slide.

13 Here's another example at Clinton, kind
14 of that crest and crown and some of those
15 clean-up lines, and how much a difference,
16 really, that kind of touch-point improvement
17 does.

18 Next slide, please.

19 This is 63rd and Ashland. So you can
20 kind of see -- I would call it kind of the
21 ceiling. They got up on the ceiling of the
22 station itself, scraped off the ceiling, cleaned
23 up those lines, painted and improved the
24 lighting here as well as, you know, some of the



1 other high-touch points. This is one of the SBE
2 contract points.

3 Next slide.

4 And then here's another example at
5 Halsted. This would be the auxiliary exit. So
6 not just only the prime focal points at the
7 entrance of the stations or the platforms, but
8 also kind of those other street level access
9 points that we do have.

10 Next slide, please.

11 Here's, again, another example of that
12 SBE painting at street level.

13 My next projects are Jackson Park Track
14 and Structures Project. The project moves
15 forward on budget, on schedule. We've moved
16 into what we call 61st interlocking, which is
17 just south of kind of Garfield -- between
18 Garfield and King Drive on the branch, and it
19 facilitates movement in and out of a couple rail
20 yards there. It's a little key piece of
21 infrastructure, and as such, it's a little more
22 complicated to do tie renewal there, and we've
23 continued forward with the structural work.

24 So if we can move on to some of the



1 photos.

2 Here's some examples of that tie
3 replacement and the interlocking proper. You
4 can see kind of with all that special work that
5 sits on top of it, the rail and those switch
6 points, how much more complicated it is to get
7 those ties in and out.

8 And here's an example of some of the
9 work they're doing using equipment. We're
10 directly adjacent to a yard there, so we'll be
11 able to use some of our rail-borne equipment
12 even around train service area to help move some
13 of that stuff around.

14 Next slide.

15 And then, you know, over the series of
16 -- the next couple months, we're moving towards
17 a series of kind of track access occurrences to
18 facilitate major structure renewal on the
19 Jackson Park branch.

20 And these are actually what we call
21 cross girders. So it's perpendicular beams that
22 the parallel beams connect to, ultimately the
23 columns are attached to. And they're actually
24 over the street. So to be able to do this work,



1 we actually have to go in under weekend line
2 cuts, completely disassemble them, rehab them,
3 and then put them back together and open up the
4 street within 54 hours.

5 And so this is a really tedious work
6 window at times, not having the ability to kind
7 of walk away for the weather. You know, this
8 last weekend, they were doing some work out
9 there and had to work straight through cold and
10 sleet and other such things.

11 But here is some of that work going on.
12 You can see kind of how disruptive it is at
13 street level. We do get a closure of 63rd
14 street as well as kind of a line cut -- (Audio
15 disruption.)

16 Next slide, please.

17 This is our South Shops Waste Material
18 Storage and Sewer Upgrade. The project is
19 complete at this point with the last piece being
20 the waste material storage building.

21 And this will be the last month I'll be
22 reporting on it, so we can move to some photos
23 of that building itself so I can show you kind
24 of the progress.



1 So this is the interior lighting that
2 was installed for it.

3 Next slide.

4 Here is ultimately the fencing that
5 goes kind of above those concrete walls that
6 were constructed, and then kind of the finished
7 facade edge of the roof.

8 And then the last slide gives you a
9 sense of what the whole thing looks like all put
10 together with its signage. Kind of an important
11 aspect to support the facilities out there.

12 And with that, I'll pause for a second.

13 J.P., I don't know if you want to talk
14 a little bit about the DBE participation.

15 JUANPABLO PRIETO: Thanks, Bill.

16 We did set a 25 percent on its work
17 order. The contractor committed to 28.6
18 percent. They're currently above their
19 commitment and we're confident that they will
20 meet their commitment through final payment.

21 Thanks, Bill.

22 SECRETARY LONGHINI: Does that conclude your
23 presentation, Bill?

24 MR. MOONEY: No, Greg, I have a couple more



1 projects to cover.

2 So my next projects are Dan Ryan
3 inverters. As I mentioned last month, we're
4 moving into the commissioning phase, and we're
5 just finishing up at 23rd Street.

6 So here we go with a couple of photos.

7 Similar to what you've seen over the
8 last couple of months, we fly in kind of an
9 independent structural platform that gets
10 attached to these relay houses to provide for
11 the isolation. Here, you can see kind of that
12 equipment attached to it and being put in place.

13 Next slide.

14 Here is kind of that process of
15 attaching it to the platform and then wiring up
16 all that equipment at 23rd, which is the last of
17 the relay houses we're working at.

18 And over this next month, we actually
19 are commissioning all these systems to put into
20 service. So next month will be kind of the last
21 time we talk about this project as well.

22 Next slide, please.

23 This is Irving Park Station Escalator
24 and Canopy Replacement Project. And we've been



1 working forward. Really got advantaged with
2 some great weather in December to complete the
3 top level canopy painting and get it prepped for
4 the new canopy itself, as well as we're moving
5 forward in the next couple weeks to close the
6 Irving Park entrance there to start demolition
7 and installation of the new escalator on the
8 Irving Park side of the station, which is kind
9 of a key point of the project.

10 A couple of photos for you here of that
11 work.

12 So here is the priming and painting.
13 You've seen a couple of these over the last
14 month. But, again, with the weather in December
15 being so great, we were able to get kind of all
16 that resolved out, so we'll be moving into the
17 canopy installation in early February.

18 Next slide.

19 And my last project today is our
20 non-revenue rail vehicle facility shop. We've
21 moved forward kind of with the preparatory
22 ground earthwork for the bigger work that comes.

23 So here's a couple slides on this.

24 Here, we're doing soil borings to find



1 out kind of the compaction rates of the soil as
2 they finalize the structural design and get that
3 through approvals.

4 And here's another example of the soil
5 boring on site. This also allows them to get a
6 sense of kind of what's in the ground itself --
7 next slide, please -- so they can plan for the
8 appropriate use of the earth as they remove it.

9 And with that, I'll be glad to take any
10 questions.

11 SECRETARY LONGHINI: Thank you, Bill.

12 Chairman Barclay.

13 CHAIRPERSON BARCLAY: I'm sorry, no
14 questions.

15 SECRETARY LONGHINI: Okay. Thank you,
16 Chairman.

17 Director Jakes.

18 VICE CHAIRPERSON JAKES: No questions.

19 SECRETARY LONGHINI: Director Miller.

20 Director Miller might have stepped away
21 because he did have to do something. I don't
22 see him on the screen.

23 So Director Ortiz.

24 DIRECTOR ORTIZ: I don't have any questions.



1 I do have comments.

2 I'm glad to see the DBE participation
3 and encouragement on these projects. And I'm
4 glad the weather in December was well and we
5 were able to advance a lot of the work. I'm
6 sure that was really helpful throughout this
7 winter season.

8 Thank you.

9 SECRETARY LONGHINI: Thank you.

10 Director Irvine.

11 DIRECTOR IRVINE: No questions. Just, you
12 know, kudos to you and your team for all the
13 great work, and thank you for getting that
14 directional line diagram project finished this
15 past year.

16 So awesome. Thank you.

17 SECRETARY LONGHINI: Director Silva.

18 DIRECTOR SILVA: No questions.

19 SECRETARY LONGHINI: Thank you.

20 Chairman Barclay, we're finished with
21 any questions for Bill Mooney.

22 CHAIRPERSON BARCLAY: For our next order of
23 business, we will call on Chris and
24 JuanPablo Prieto to make the RPM and diversity



1 presentations.

2 MR. BUSHELL: Thank you, Chairman.

3 welcome, Directors, President, General
4 Counsel, and a special welcome to new
5 Director Ortiz. I'm Chris Bushell, your chief
6 RPM officer.

7 The RPM project continues tight to
8 schedule and on budget. Primary activities
9 since we've last reported have mostly to do with
10 the bypass. We've been very busy in the area of
11 the Belmont station, just to the north of the
12 Belmont station, installing various pieces of
13 elevated track work.

14 We've also made good use of the weather
15 over the course of the winter so far. We've
16 been able to install miscellaneous pieces of
17 track work that ultimately helped put the trains
18 onto the east side of the tracks. There's four
19 tracks in that area. We have put in track work
20 that sort of shifts those trains over to the
21 east side so that we can start to do demolition
22 of the west side.

23 As many of you know, we've successfully
24 completed the bypass, which is the bridge over,



1 and now we're starting to work on the existing
2 tracks under.

3 Likewise on the Lawrence to Bryn Mawr
4 segment, we've continued to advance demolition.
5 we're really complete with demolition on the
6 west side of the tracks.

7 we have started as well the
8 installation of the new bridge. You'll see some
9 photos of the segmental box girder and the
10 various segments progressing there.

11 So if we could go to the next slides.

12 So cut-and-throw work. What does it
13 mean? It's really just elevated track work.
14 You saw some pictures of Bill's crew doing it.

15 Up here, we're really just rearranging
16 the tracks, if you will, in this area
17 temporarily so that we can begin work on one
18 side, or more accurately, that we can put trains
19 on one side of the four tracks -- on two of the
20 four tracks, and then we can start working on
21 the two that aren't running trains.

22 So the cut-and-throws are a piece of
23 track work that enable us to do that.

24 Next, please.



1 Micropile foundations, the installation
2 of various micropile foundations to support the
3 future track work that we'll be installing in
4 order to support temporary construction of track
5 work in the RPP area. This is really just a
6 deep foundation that's drilled into the ground.
7 There's a series of micropiles that are put in
8 rather than a caisson. They're sort of smaller
9 foundations that are ultimately kind of grouped
10 together right at the top with a cap, and then
11 we put a structure on them. They tend to go
12 down roughly 80 feet to either -- typically to
13 bedrock or just before bedrock.

14 Next.

15 A picture of the demolition near
16 Lawrence. You know, you can see an older piece
17 of structure that was ultimately buried in this
18 embankment in the '80s or '90s. We're obviously
19 uncovering it, removing it, and installing an
20 entirely new structure through this area. So
21 this is just a picture of the demolition of
22 that.

23 Next.

24 Columns in the Lawrence to Bryn Mawr



1 area. So as I mentioned, we're installing this
2 new type of bridge. It's a segmental box girder
3 bridge. Not commonly done in the state of
4 Illinois in any case, but commonly used for
5 transit across the world. This type of bridge
6 enables us to have sort of longer spans than we
7 would ordinarily have with the older steel
8 structure, and it was a more efficient and less
9 impactful way to build. So we are in the
10 process of installing the segmental box girder
11 on various of these column caps in the Lawrence
12 to Bryn Mawr area.

13 If we can go to the next slide.

14 This is some temporary work kind of at
15 the north end of the Lawrence to Bryn Mawr
16 segment. It's funny, when we say, "temp work,"
17 you know, it looks probably to the world like
18 permanent, but it really is -- this piece of
19 steel will not be there. It actually was more
20 efficient to build this temporary bridge than to
21 bring a very large crane in there because of
22 some of the site constraints.

23 So that bridge enables us to begin to
24 feed the segmental box girder concrete segments



1 to the loading gantry, which is positioned to
2 the south. This is in the area of Ardmore
3 Street up in the Lawrence to Bryn Mawr area.

4 Next.

5 And despite the weather -- it's been
6 good. But regardless, we've continued -- and
7 despite COVID -- to do an online or virtual
8 outreach process. That includes weekly meetings
9 with both the 44th and the 48th wards, reaching
10 out and informing them of upcoming construction,
11 looking for opportunities to work with the
12 businesses and the project footprint in order to
13 minimize impact not only of our project but also
14 to support those businesses in light of the
15 significant impacts they've seen due to COVID.

16 I would say the other significant
17 thing, we've worked with Uptown United on an
18 event in the area of Wilson, again, promoting
19 the project, informing the people of the various
20 impacts that they've seen.

21 We recently had a virtual meeting in
22 regard to some work we're doing in the
23 Red/Purple Modernization area, some upcoming
24 demolition with Roscoe and Newport neighbors, as



1 well as some of the folks that live to the north
2 and to the east of them. That was very
3 successful. And, again, we continue, despite
4 the pandemic, to do lots of virtual meetings and
5 outreach.

6 Noting all that, I'd like to turn it
7 over to JuanPablo to talk about some of our
8 extensive workforce SBE/DBE efforts.

9 JUANPABLO PRIETO: Thank you, Chris.

10 Good morning again, Mr. Directors.

11 JuanPablo Prieto, director of Diversity
12 Programs.

13 The diversity program team continues to
14 meet monthly with the contractor to discuss DBE
15 and workforce outreach and compliance. These
16 meetings serve as a great tool to assure all of
17 our units are aligned as we conduct separate
18 meetings throughout the month related to
19 individual trade packages and workforce
20 opportunities.

21 We also meet regularly with our
22 workforce partners, the Chicago Workforce
23 Partnership and HIRE360, and the contractor to
24 coordinate opportunities and recruitment and



1 training efforts.

2 As of December 31st, 2021, 71 unique
3 DBEs have been awarded over \$198,000 on the
4 design-build contract. Twenty-five of those DBE
5 firms are new to CTA. The design-build contract
6 has also produced over 609,000 labor hours, and
7 the over 1300 individuals that have worked on
8 the project have earned over \$34 million.

9 We are proud of our efforts and
10 attainment to date, but we continue to strive to
11 achieve more. We will also continue to host
12 outreach events and to present opportunities to
13 the community.

14 That concludes my portion of the
15 report. Happy to answer any questions.

16 SECRETARY LONGHINI: Thank you.

17 And, Chris, you're finished as well?

18 MR. BUSHELL: I am. Thank you.

19 SECRETARY LONGHINI: And then for Chris and
20 JuanPablo, Chairman Barclay.

21 CHAIRPERSON BARCLAY: No questions.

22 SECRETARY LONGHINI: Director Jakes.

23 VICE CHAIRPERSON JAKES: No questions.

24 Great job, guys.



1 SECRETARY LONGHINI: Director Ortiz.

2 DIRECTOR ORTIZ: No questions.

3 SECRETARY LONGHINI: Director Irvine.

4 DIRECTOR IRVINE: No questions.

5 Great work. Thank you.

6 SECRETARY LONGHINI: Director Silva.

7 DIRECTOR SILVA: No questions.

8 Great job.

9 SECRETARY LONGHINI: All right. We're
10 finished with questions for the construction
11 report from Chris and J.P., Chairman Barclay.

12 CHAIRPERSON BARCLAY: Thank you.

13 Our next order of business is new
14 business.

15 Any new business?

16 SECRETARY LONGHINI: No, sir, there is none.

17 CHAIRPERSON BARCLAY: Since there is no
18 further business to come before the Board, may I
19 have a motion to adjourn the Chicago Transit
20 Board meeting of January 12th, 2022?

21 DIRECTOR MILLER: So moved.

22 DIRECTOR IRVINE: Second.

23 SECRETARY LONGHINI: Thanks for jumping right
24 in there, Director Jakes.



1 This was moved by Director Jakes and
2 seconded by Director Irvine.

3 Director Ortiz.

4 DIRECTOR ORTIZ: Yes.

5 SECRETARY LONGHINI: Director Irvine.

6 DIRECTOR IRVINE: Yes.

7 SECRETARY LONGHINI: Director Silva.

8 DIRECTOR SILVA: Yes.

9 SECRETARY LONGHINI: Director Jakes.

10 VICE CHAIRPERSON JAKES: Yes.

11 And, Chairman Barclay, thank you for
12 the lovely Christmas gift. It added to my
13 substantial weight loss. Thank you.

14 DIRECTOR ORTIZ: I second that.

15 DIRECTOR IRVINE: I third that.

16 CHAIRPERSON BARCLAY: Better you than me.

17 SECRETARY LONGHINI: Chairman Barclay?

18 CHAIRPERSON BARCLAY: Yes.

19 SECRETARY LONGHINI: The motion to adjourn is
20 passed with five yes votes. So we're adjourned.

21 (which were all the proceedings
22 had in the above-titled cause.)

23 (Meeting adjourned at

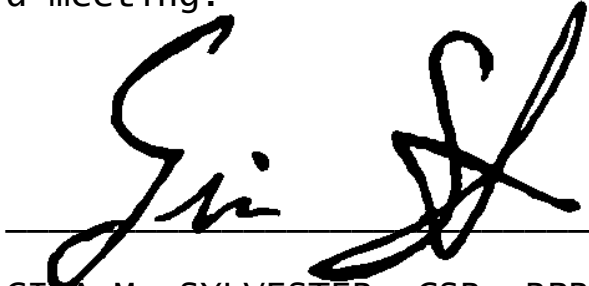
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1 STATE OF ILLINOIS)
2 COUNTY OF COOK) SS.

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I, GINA M. SYLVESTER, being first duly sworn, on oath says that she is a court reporter doing business in the City of Chicago; and that she reported in shorthand the proceedings of said meeting, and that the foregoing is a true and correct transcript of her shorthand notes so taken as aforesaid, and contains the proceedings given at said meeting.



GINA M. SYLVESTER, CSR, RPR
CSR No. 084-004856



\$	5	advantaged 41:1	attaching 40:15	Bill 31:17,18,19 39:15, 21,23 42:11 43:21	care 22:8
\$198,000 50:3	5-A 5:24	adventure 26:6	attainment 50:10	Bill's 45:14	career 12:8 22:4
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